Nokia's future growth potential

Mary McDowell EVP, Corporate Development

> Nokia Capital Markets Day 09 Nokia Connecting People Espoo December 2nd

Transforming from telecom

The Web isn't just for people with deep pockets



It's not all in the cloud



One size doesn't fit all



Solutions for mobile-first markets

Making technology accessible to the next billion Attractive, functional and affordable devices Tailored with hyper-local services Support for 80 languages



Nokia Life Tools



Nokia Life Tools

Connecting People

8

Nokia Money bridges the gap

Pay bills

Person-to-person money transfers Pay merchants, physical and online Top-up prepaid services Send money



Making technology more intuitive, personal and relevant

NOKIA Connecting People

Bridging the physical and digital worlds

Nokia Mixed Reality

Restaurants

Weather



Millennium 580 Geary Street San Francisco, CA 94102 Tel: 415-345-3900

View menu



Connecting People

Shopping

ocated off Market

Junior Suite 1550sq ft Hotel Room w/ King-sized Bed \$195.00++

Hotels

Nokia Research Center



High Performance Mobile Platforms





Cognitive Radio



Rich Context Modeling

SMS value-added services: Proximity SMS services M-Bazaa We Meet

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Open ecosystem

Turning strategy into execution



Building toward the new world

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